

# Treasury Management Strategy Statement

## Wellbeing Impact Assessment Report

This report summarises the likely impact of a proposal on the social, economic, environmental and cultural well-being of Denbighshire, Wales and the world.

Assessment Number:	148
Brief description:	The Treasury Management strategy for 2017/18
Date Completed:	13/01/2017 12:41:25 Version: 1
Completed By:	Rhys Ifor Jones
Responsible Service:	Finance
Localities affected by the proposal:	Whole County,

# IMPACT ASSESSMENT SUMMARY AND CONCLUSION

Before we look in detail at the contribution and impact of the proposal, it is important to consider how the proposal is applying the sustainable development principle. This means that we must act "in a manner which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs."

## Score for the sustainability of the approach

Could you do more to make your approach more sustainable?

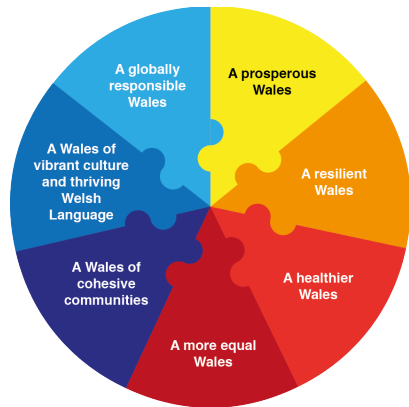
(2 out of 4 stars)



Actual score: 12/ 24.

## Summary of impact

Wellbeing Goals



A prosperous Denbighshire

Positive

A resilient Denbighshire

Positive

A healthier Denbighshire

Neutral

A more equal Denbighshire

Neutral

A Denbighshire of cohesive communities

Neutral

A Denbighshire of vibrant culture and thriving Welsh language

Neutral

A globally responsible Denbighshire

Neutral

## Main conclusions

An effective Treasury Management strategy ensures that the Council's investment and borrowing decisions will contribute towards the goal of maximising income and minimising costs which supports efficient service delivery.

# THE LIKELY IMPACT ON DENBIGHSHIRE, WALES AND THE WORLD

## A prosperous Denbighshire

Overall Impact:	Positive
Justification for Impact:	An effective Treasury Management strategy ensures that the Council's investment and borrowing decisions will contribute towards the goal of maximising income and minimising costs which supports efficient service delivery.

### **Positive consequences identified:**

The Treasury Management strategy and Prudential Indicators ensure that the Council's cash is safeguarded as much as possible by making investments in banks recommended in the annual strategy statement.

Sound investment and borrowing decisions relating to the Council's cash will maximise the Council's income within the guidelines set in the Treasury Management strategy.

The strategy ensures that the Council's borrowing is monitored and is within set limits and is affordable. It identifies current financing requirements for the Capital Plan and estimates the proposed capital requirements for the next three financial years.

Financial planning and decision making ensures that proper consideration of the long term impact of financial decisions is given, including the payback period and whole life costs of capital investment decisions, properly impact assessed budget proposals and long term debt and investment (treasury management) strategies.

The Prudential Indicators are a statutory requirement which demonstrate the affordability of our plans and contribute towards the overall financial wellbeing of Denbighshire.

### **Unintended negative consequences identified:**

### **Mitigating actions:**

## A resilient Denbighshire

Overall Impact:	Positive
Justification for Impact:	A sound Treasury Management strategy ensures that the Council's cash is secure and new borrowing is affordable. It also enables the Council to react quickly to market volatility by continual monitoring of the financial institutions throughout the year.

### **Positive consequences identified:**

Good investment decisions will help the Council to develop more efficient working practices which will use less resources.

The strategy is set at the start of the financial year but it is monitored carefully throughout the year to ensure that the Council reacts quickly to any market volatility and the impact on the banking institutions.

### **Unintended negative consequences identified:**

### **Mitigating actions:**

## A healthier Denbighshire

Overall Impact:	Neutral
Justification for Impact:	Proposals have little or no direct impact on the vast majority of residents as the strategy involves managing the Council's investments and borrowing.

### **Positive consequences identified:**

The strategy contributes to the overall financial health of Denbighshire and therefore supports the delivery of the annual budget.

### **Unintended negative consequences identified:**

### **Mitigating actions:**

## A more equal Denbighshire

Overall Impact:	Neutral
Justification for Impact:	A good treasury management strategy contributes to the overall financial resilience of the Council and supports the on-going work of the Authority without impacting on residents.

### **Positive consequences identified:**

An efficient treasury management strategy contributes to the financial resilience of the Council and supports service delivery.

### **Unintended negative consequences identified:**

### **Mitigating actions:**

## A Denbighshire of cohesive communities

Overall Impact:	Neutral
Justification for Impact:	A good treasury management strategy contributes to the overall financial resilience of the Council and supports the on-going work of the Authority without impacting on residents.

**Positive consequences identified:**

**Unintended negative consequences identified:**

**Mitigating actions:**

## A Denbighshire of vibrant culture and thriving Welsh language

Overall Impact:	Neutral
Justification for Impact:	A good treasury management strategy contributes to the overall financial resilience of the Council and supports the on-going work of the Authority. It has no direct impact on the language and the culture because any treasury management decisions are based on the treasury strategy and advice from financial consultants.

**Positive consequences identified:**

**Unintended negative consequences identified:**

**Mitigating actions:**



## A globally responsible Denbighshire

Overall Impact:	Neutral
Justification for Impact:	A good treasury management strategy contributes to the overall financial resilience of the Council and supports the on-going work of the Authority. It has no direct impact on the local area.

### **Positive consequences identified:**

All investments are undertaken from national institutions in line with the strategy and financial advice. The strategy determines the institutions with the minimum credit rating which the Authority is permitted to invest with.

All borrowing is undertaken from central Government as detailed in the strategy and in line with other local authorities.

### **Unintended negative consequences identified:**

### **Mitigating actions:**